

# **CITY OF EL PASO**

## **Mayor's Proposed FY 2004 Budget**

# **FY 2004 Budget Calendar**

- Feb 7            OMB distributes packets to depts**
- April 14        Operating budgets due**
- July 9           Mayor submits budget to Council**
- Jul 9-Aug 1    Budget hearings**
- Aug 26          Council adopts budget**
- Sep 23          Tax rate adopted**

# **Mayor's FY 2004 Proposed Budget**

- **In FY 2004, the City of El Paso will continue funding its current services and programs while many other municipalities are facing significant budget deficits.**
- **Many U.S. cities are facing reductions in services, elimination of services, and tax increases.**

# **Mayor's FY 2004 Proposed Budget**

- **Revenues from bridge crossings are still significantly lower than originally budgeted.**
- **Receipt of grant funds for FY 2004 decreasing.**

# **Sales Tax**

- **Sales Tax revenues are weaker than expected; and were lower in the previous month than FY 2002 levels.**
- **Sales Tax Rate in El Paso is 8.25%, with 1% going to City General Fund and 0.5% going to the Sun Metro Enterprise Fund.**
- **FY2004 Proposed Revenues:**

<b>General Fund</b>	<b>Sales Tax Revenue</b>	<b>\$51,168,000</b>
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<b>Sun Metro</b>	<b>Sales Tax Revenue</b>	<b>\$24,804,238</b>
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# **Mayor's FY 2004 Proposed Budget**

- **City of El Paso's financial picture is stronger than other Texas cities; however, due diligence is necessary to ensure we provide services to the citizens while maintaining a positive financial status.**
- **This budget places emphasis on Public Safety, Neighborhoods and Economic Development.**
- **An evaluation of efficiencies in government will take place in the coming year.**

# **Mayor's FY 2004 Proposed Budget**

- **A review of ordinances of all general fund revenues was conducted by OMB, and analysis of potential increases in fees will be forthcoming.**
- **Activity based costing models are being developed to identify the City's current costs as compared to current fees.**
- **The Health District is adjusting fees related to Food Management Schools, Animal Regulation Permits, and Animal Impoundments.**

# **Certified Property Values**

**From Central Appraisal District FY 03**

**■ \$17,713,160,948**

**Average Residential**

**Single Family**

**Dwelling \$75,557**



**Certified Property Values  
From Central Appraisal District FY 03**

■ **FY 03**

**\$17,713,160,948**

**Average Residential  
Single Family  
Dwelling \$75,557**

■ **FY 04**

**\$18,515,385,281**

**This is a preliminary  
number. It represents a  
4.53% increase over  
FY 03. In the past the  
preliminary number has  
been \$1,000,000,000  
overstated.**

# **2004 Tax Rate**

■ **Maintenance & Operations**

**=.542100**

■ **Debt Service**

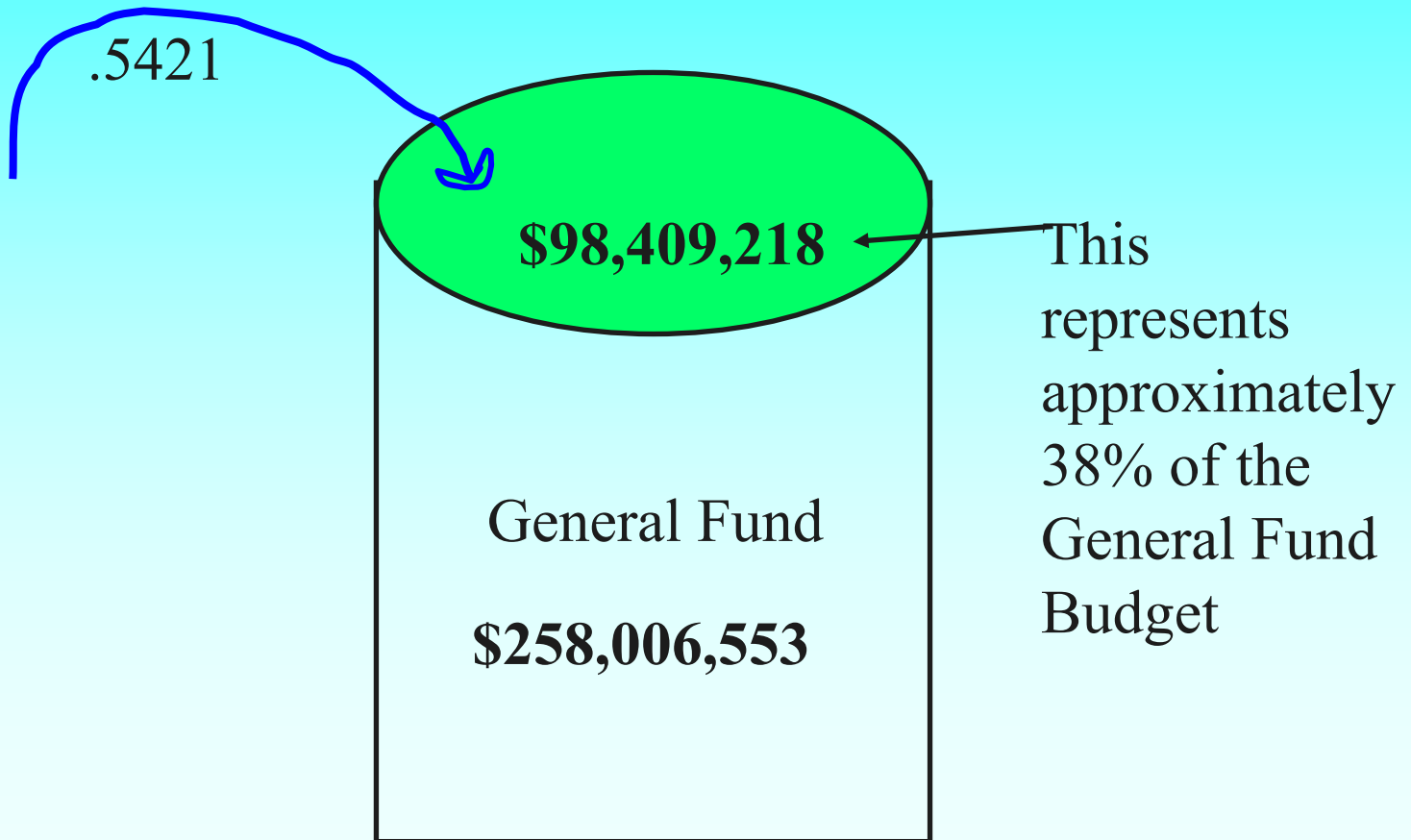
**=.177733**

**Total Tax Rate**

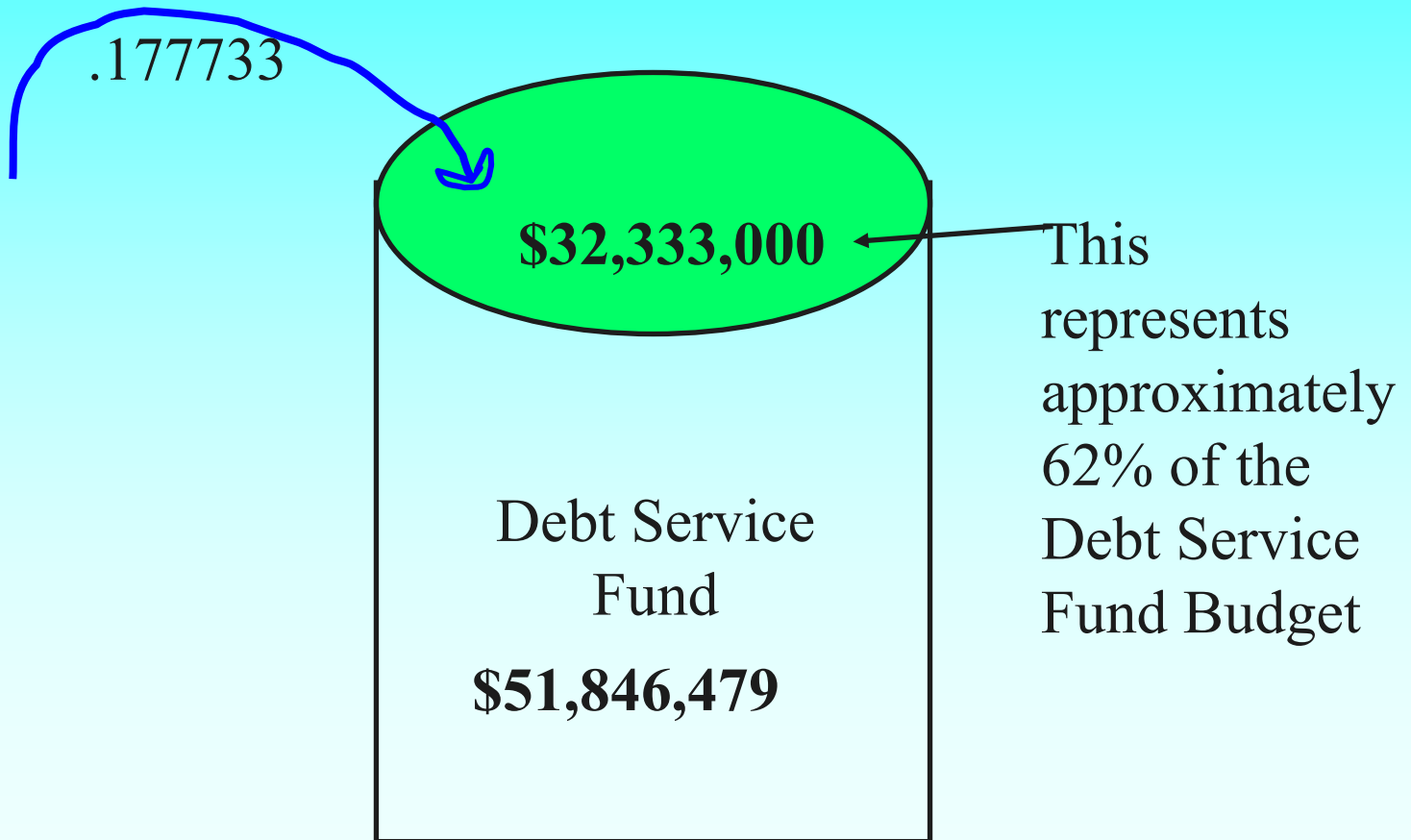
**.719833**

**No Change from FY 03**

# Maintenance and Operations Tax Rate



# Debt Service Tax Rate



# **All Funds Budget**

**FY 2003**

**Adopted**

**\$563,155,022**

**FY 2004**

**Proposed**

**\$535,330,881**

**A Decrease of 4.94%.**

# All Funds Budget by Character

Character	Adopted FY03	Mayor's Proposed FY04	Difference FY03/04
PERSONAL SERVICES	\$257,621,018	\$269,615,180	4.66%
CONTRACTUAL SERVICES	\$84,360,656	\$89,733,379	6.37%
MATERIALS AND SUPPLIES	\$24,537,258	\$26,597,439	8.40%
OPERATING EXPENDITURES	\$36,578,038	\$33,841,598	-7.48%
NON - OPERATING EXPENDITURES	\$63,948,266	\$62,522,833	-2.23%
INTERGOVERNMENTAL EXPENDITURES	\$4,287,732	\$4,482,104	4.53%
OTHER USES	\$50,820,578	\$39,608,279	-22.06%
CAPITAL OUTLAY	\$41,001,476	\$8,930,069	-78.22%
<b>Grand Total</b>	<b><u>\$563,155,022</u></b>	<b><u>\$535,330,881</u></b>	<b><u>-4.94%</u></b>

# All Funds Appropriations by Department

Adopted Proposed Difference				Adopted Proposed Difference			
Department	FY03	FY04	FY03/04	Department	FY03	FY04	FY03/04
MAYOR AND COUNCIL	\$1,690,058	\$1,665,530	-1.45%	STREET	\$27,552,923	\$26,870,745	-2.48%
INTERNAL AUDITOR	\$166,233	\$210,617	26.70%	SOLID WASTE MGMT	\$27,090,266	\$27,603,612	1.89%
CITY ATTORNEY	\$4,580,933	\$4,633,927	1.16%	ENGINEERING	\$3,981,281	\$3,882,421	-2.48%
OMB	\$16,611,945	\$2,744,261	-83.48%	BLDG PERMITS & INSP	\$5,127,810	\$4,984,210	-2.80%
COMPTROLLER	\$1,686,065	\$1,668,559	-1.04%	FLEET SERVICES	\$9,067,572	\$11,173,413	23.22%
TAX	\$5,129,067	\$6,364,200	24.08%	INFORMATION TECH	\$5,584,667	\$6,542,386	17.15%
PURCHASING	\$1,253,878	\$1,235,571	-1.46%	CITY/COUNTY HEALTH	\$21,424,559	\$21,732,527	1.44%
PLANNING	\$1,737,058	\$1,624,652	-6.47%	PARKS/RECREATION	\$14,694,676	\$14,906,625	1.44%
HUMAN RESOURCES	\$2,178,834	\$2,116,459	-2.86%	ZOO	\$3,500,640	\$3,636,964	3.89%
FINANCIAL/ADM SVCS	\$570,226	\$645,871	13.27%	LIBRARY	\$6,390,238	\$6,538,991	2.33%
MUNICIPAL CLERK	\$5,218,032	\$5,118,626	-1.91%	MUSEUMS	\$2,198,185	\$2,214,578	0.75%
COMMUNITY SVCS	\$145,452	\$142,687	-1.90%	ARTS & CULTURE	\$1,065,723	\$1,117,736	4.88%
MUNICIPAL SVCS	\$138,721	\$142,215	2.52%	SUN METRO	\$42,164,480	\$42,561,694	0.94%
BLDG/PLANNING SVCS	\$145,452	\$386,695	165.86%	AIRPORT	\$46,126,740	\$39,521,935	-14.32%
POLICE	\$89,690,279	\$99,784,566	11.25%	MPO	\$1,450,145	\$1,126,157	-22.34%
FIRE	\$57,374,527	\$58,638,492	2.20%	COMMUNITY DEV.	\$19,784,710	\$17,814,968	-9.96%
MUNICIPAL SVCS ADM	\$32,436,922	\$12,752,415	-60.69%	ECONOMIC DEV.	\$10,688,504	\$11,070,825	3.58%
				NON - DEPARTMENTAL	\$94,508,221	\$92,155,751	-2.49%
				Grand Total	\$563,155,022	\$535,330,881	-4.94%

# **General Fund Budget**

**FY 2003**

**Adopted**

**\$250,062,373**

**FY 2004**

**Proposed**

**\$258,006,553**

**An increase of 3.18%.**



# GENERAL FUND BUDGET

FY 04 General Fund Budget \$258,006,553

FY 03 General Fund Budget \$250,062,373

Increase 7,944,180

Increases FY 04

Police Budget-salaries 6,666,630

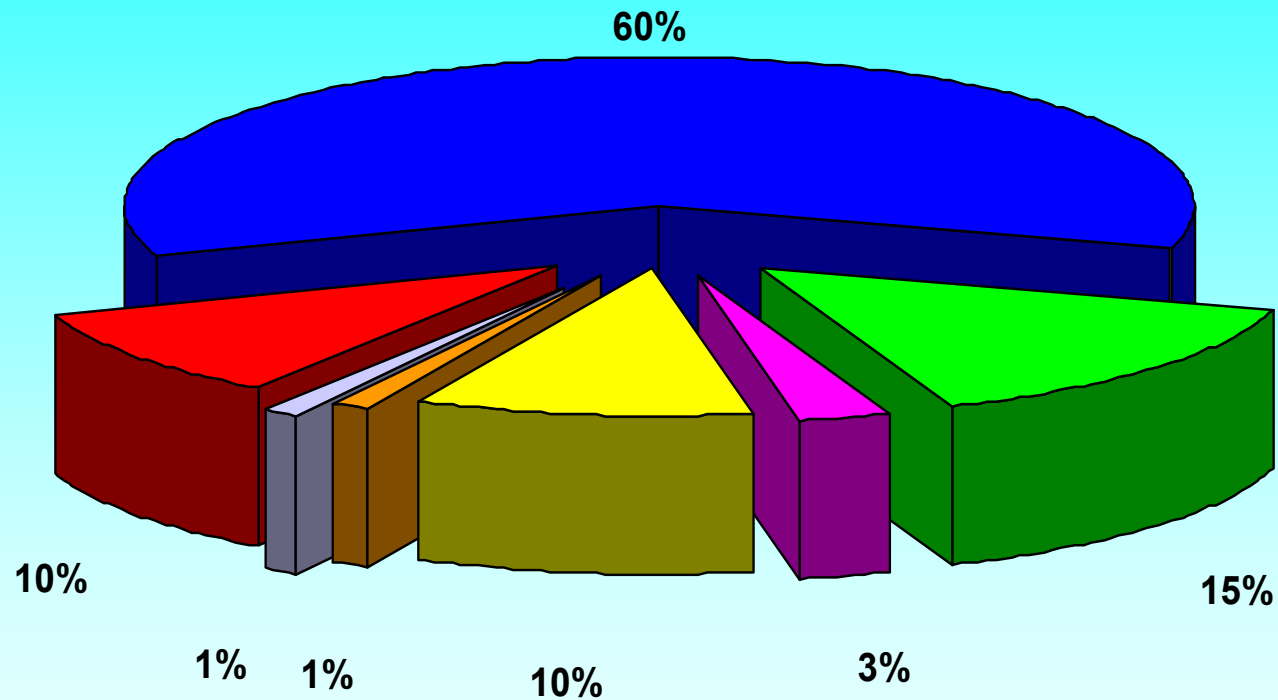
Fire Budget -salaries 1,375,950

8,042,580

# General Fund Budget by Character

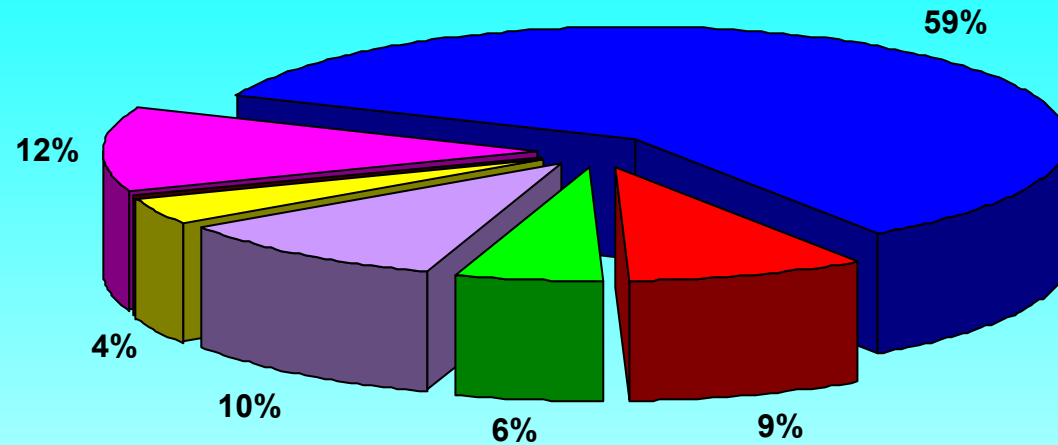
Character	Adopted FY03	Mayor's Proposed FY04	Difference FY03/04
PERSONAL SERVICES	191,253,495	200,648,575	4.91%
CONTRACTUAL SERVICES	25,628,266	27,169,303	6.01%
MATERIALS AND SUPPLIES	9,378,241	9,145,480	-2.48%
OPERATING EXPENDITURES	20,267,478	17,343,633	-14.43%
NON - OPERATING EXPENDITURES	990,000	987,458	-0.26%
INTERGOVERNMENTAL EXPENDITURES	2,323,893	2,491,104	7.20%
OTHER USES	221,000	221,000	0.00%
<b>Grand Total</b>	<b>250,062,373</b>	<b>258,006,553</b>	<b>3.18%</b>

# General Fund Revenue Summary by Source



- |  |  |  |
|--|--|--|
| <span style="color: blue;">■</span> Taxes                | <span style="color: green;">■</span> Franchises              | <span style="color: magenta;">■</span> Service Revenue         |
| <span style="color: yellow;">■</span> Operating Revenues | <span style="color: orange;">■</span> Non-operating Revenues | <span style="color: grey;">■</span> Intergovernmental Revenues |
| <span style="color: red;">■</span> Transfers In          |  |  |

# General Fund Appropriations by Function



■ GENERAL GOVERNMENT  
■ COMMUNITY SERVICES  
■ MUNICIPAL SERVICES  
■ TRANSPORTATION SERVICES

■ PUBLIC SAFETY  
■ FINANCIAL AND ADMINISTRATIVE SERVICES  
■ BUILDING AND PLANNING SERVICES

## ***General Government:***

***Mayor & Council, City Attorney, Municipal Clerk, MPO  
Health District, Non-Departmental***

## ***Public Safety***

***Police, Fire - Emergency Services***

## ***Community Services:***

***Community Services, Performing Arts and Cultural Resources,  
Community and Human Development, Library, Museums, Zoo, Parks***

***Financial and Administrative Services: Financial and Administrative Services, Office of Management and Budget  
Comptroller, Purchasing, Tax Collection, Human Resources,  
Information Technology, Economic Development***

## ***Municipal Services:***

***Municipal Services, Fleet Services, Solid Waste Management,  
Street Department***

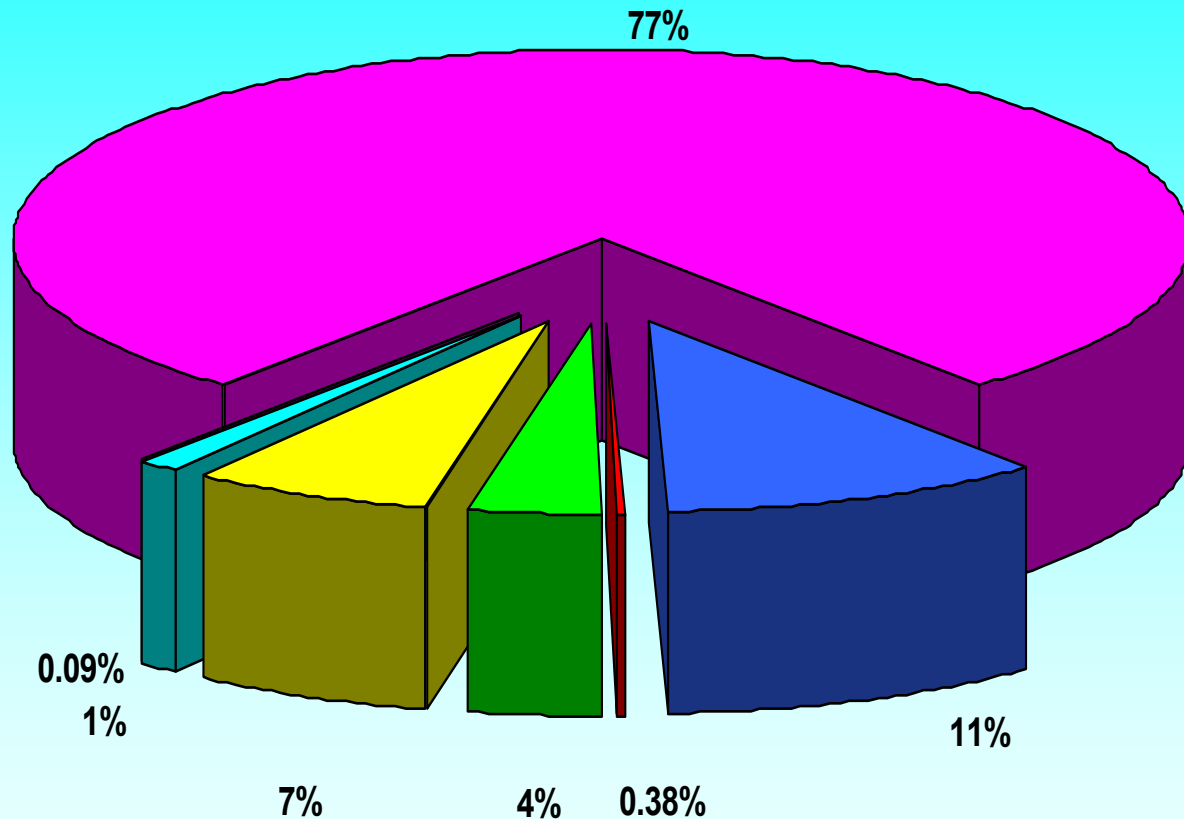
## ***Building and Planning Services:***




***Building and Planning Services, Building Permits and Inspections,  
Engineering, Planning***

## ***Transportation Services:***

***Airport, Sun Metro***

# General Fund Appropriations by Character



- |   |   |
|---|---|
|  <b>Personal Services</b>          |  <b>Contractual Services</b>           |
|  <b>Non-Operating Expenditures</b> |  <b>Materials/Supplies</b>             |
|  <b>Operating Expenditures</b>     |  <b>Intergovernmental Expenditures</b> |
|  <b>Other Uses</b>                 |   |

# General Fund Appropriations by Department

Department	Adopted FY03	Proposed FY04	Difference FY03/04	Department	Adopted FY03	Proposed FY04	Difference FY03/04
MAYOR AND COUNCIL	\$1,690,058	\$1,665,530	-1.45%	POLICE	\$87,608,016	\$94,443,133	7.80%
INTERNAL AUDITOR	\$166,233	\$210,617	26.70%	FIRE	\$57,150,193	\$58,402,230	2.19%
CITY ATTORNEY	\$4,158,293	\$4,221,906	1.53%	MUNICIPAL SVCS ADM	\$12,647,975	\$12,752,415	0.83%
OMB	\$1,162,614	\$1,236,154	6.33%	STREET	\$14,015,123	\$14,016,357	0.01%
COMPTROLLER	\$1,531,314	\$1,501,359	-1.96%	ENGINEERING	\$3,981,281	\$3,629,336	-8.84%
TAX	\$5,129,067	\$6,364,200	24.08%	BLDG PERMITS & INSP	\$4,776,540	\$4,632,618	-3.01%
PURCHASING	\$1,236,328	\$1,203,835	-2.63%	INFORMATION TECH	\$5,584,667	\$6,542,386	17.15%
PLANNING	\$1,663,045	\$1,624,652	-2.31%	CITY/COUNTY HEALTH	\$9,918,546	\$9,939,891	0.22%
HUMAN RESOURCES	\$2,178,834	\$2,116,459	-2.86%	PARKS/RECREATION	\$11,678,148	\$11,809,287	1.12%
FINANCIAL/ADM SVCS	\$570,226	\$645,871	13.27%	ZOO	\$2,628,503	\$2,685,209	2.16%
MUNICIPAL CLERK	\$4,778,932	\$4,675,393	-2.17%	LIBRARY	\$5,363,067	\$5,550,611	3.50%
COMMUNITY SVCS	\$145,452	\$142,687	-1.90%	MUSEUMS	\$1,718,052	\$1,694,367	-1.38%
MUNICIPAL SVCS	\$138,721	\$142,215	2.52%	ARTS & CULTURE	\$400,593	\$402,946	0.59%
BLDG/PLANNING SVCS	\$145,452	\$386,695	165.86%	COMMUNITY DEV.	\$322,343	\$323,605	0.39%
				ECONOMIC DEV.	\$1,200,478	\$1,605,405	33.73%
				NON - DEPARTMENTAL	\$6,374,279	\$3,439,184	-46.05%
				<b>Grand Total</b>	<b>\$250,062,373</b>	<b>\$258,006,553</b>	<b>3.18%</b>

# **Tax Department**

- **CAD appraisal Services increased by \$131,147 (offset by revenues).**
- **Increase of \$1,060,000 for Collection Contract (offset by revenues).**
- **Data processing services increased by \$27,400.**

# **Financial Services Department**

- **Increase in Grant Services  
contract adjustments - \$128,170.**



# **Building & Planning Services Department**

- **Transfer of FTE's from Municipal Services Department and addition of an Administrative Analyst and a Secretary I - \$241,243.**
- **Reorganization of Capital Projects administration under this department.**

# Police Department

## General Fund Budget by Character

Character	Adopted FY03	Mayor's Proposed FY04	Difference FY03/04
PERSONAL SERVICES	78,529,667	85,196,297	8.49%
CONTRACTUAL SERVICES	3,310,531	3,351,737	1.24%
MATERIALS AND SUPPLIES	2,149,630	2,110,163	-1.84%
OPERATING EXPENDITURES	2,707,075	2,702,696	-0.16%
INTERGOVERNMENTAL EXPENDITURES	911,113	1,082,240	18.78%
<b>Grand Total</b>	<b>87,608,016</b>	<b>94,443,133</b>	<b>7.80%</b>

# **Police Department**

**General Fund**

- **Personal Services increase of \$6,666,630.**
  - Includes Salaries, Benefits, and Overtime
- **Increase in salaries for uniformed personnel as per contract.**
- **The general fund absorbed 36 officers (30 from Universal Hiring Grant and 6 from ATPA Grant) and 8 civilians from COPS More Grant.**
- **An academy of 40 Police Trainees commencing March 1, 2004.**
- **Grant Match increase of \$171,127.**

# Fire Department

## General Fund Budget by Character

Character	Adopted FY03	Mayor's Proposed FY04	Difference FY03/04
PERSONAL SERVICES	51,159,524	52,535,474	2.69%
CONTRACTUAL SERVICES	3,034,242	3,081,316	1.55%
MATERIALS AND SUPPLIES	2,688,181	2,515,236	-6.43%
OPERATING EXPENDITURES	186,180	184,204	-1.06%
INTERGOVERNMENTAL EXPENDITURES	82,066	86,000	4.79%
<b>Grand Total</b>	<b>57,150,193</b>	<b>58,402,230</b>	<b>2.19%</b>

# **Fire Department** General Fund

- **Personal Services increase of \$1,375,950.**
  - Includes Salaries, Benefits, and Overtime.
- **This increase is the impact of the collective bargaining agreement.**
- **An academy of 30 Fire Trainees commencing March 1, 2004.**
- **The Fire Medical Services Division has been fully integrated with the Fire Emergency Operations Division to allow the department more flexibility in managing the function.**

# **Municipal Services Department**

- **Personal Services decreased due to transfer of staff to Building & Planning Services Department-\$375,920.**
- **Increase in Electricity of \$500,000.**
  - **Adopted FY03 was 6,500,000**
  - **Proposed FY04 is 7,000,000**

# Information Technology Department

- **Personal Services increase of \$623,619 due to full funding of previously vacant positions. This is an increase on 37.05%.**
- **Telephone operating appropriations increase of \$200,000.**
  - **Clark Facility** **77,288**
  - **Main Library Remodeling** **49,620**
    - *May be decreased if E-rate funding is available*
  - **Park Locations** **13,812**
  - **New Zoo Support Facilities** **12,020**

# **Parks and Recreation**

## **General Fund Budget by Character**

<b>Character</b>	<b>Adopted FY03</b>	<b>Mayor's Proposed FY04</b>	<b>Difference FY03/04</b>
PERSONAL SERVICES	7,073,148	7,292,117	3.10%
CONTRACTUAL SERVICES	2,224,275	2,314,250	4.05%
MATERIALS AND SUPPLIES	877,075	1,037,050	18.24%
OPERATING EXPENDITURES	1,503,650	1,165,870	-22.46%
<b>Grand Total</b>	<b>11,678,148</b>	<b>11,809,287</b>	<b>1.12%</b>



# Library Department

- **Funding for additional staff for new West side branch - \$134,144 with an anticipated opening date of June 2004.**

# Mayor & Council

- **Discretionary Funds appropriation at \$14,476 (except for District V).**

**Encompasses funding for:**

- **Postage**
- **Gasoline**
- **Office supplies**
- **Copies**
- **Travel**

# Economic Development

## General Fund Budget by Character

Character	Adopted FY03	Mayor's Proposed FY04	Difference FY03/04
PERSONAL SERVICES	841,926	957,803	13.76%
CONTRACTUAL SERVICES	313,778	583,128	85.84%
MATERIALS AND SUPPLIES	13,150	11,050	-15.97%
OPERATING EXPENDITURES	31,624	53,424	68.93%
<b>Grand Total</b>	<b>1,200,478</b>	<b>1,605,405</b>	<b>33.73%</b>

# **Economic Development Department**

- **Personal Services increase of 2.0 FTE's - \$115,877.**
- **Increased various line items by \$289,000 for anticipated marketing and economic development related expenses.**

# **Non-Departmental**

- **Salary Reserve decrease of \$2,651,695.**
- **Contingency funded at \$750,000. (approximately .3%)**
- **General Liability Insurance increase of \$202,500 & Property Insurance increase of \$25,000.**

# Ten Largest General Fund Budgets

Department	Adopted FY03	Proposed FY04	Percentage of Total
1 POLICE	\$87,608,016	\$94,443,133	36.60%
2 FIRE	\$57,150,193	\$58,402,230	22.64%
3 STREET	\$14,015,123	\$14,016,357	5.43%
4 MUNICIPAL SVCS ADM	\$12,647,975	\$12,752,415	4.94%
5 PARKS/RECREATION	\$11,678,148	\$11,809,287	4.58%
6 CITY/COUNTY HEALTH	\$9,918,546	\$9,939,891	3.85%
7 INFORMATION TECH	\$5,584,667	\$6,542,386	2.54%
8 TAX	\$5,129,067	\$6,364,200	2.47%
9 LIBRARY	\$5,363,067	\$5,550,611	2.15%
10 MUNICIPAL CLERK	\$4,778,932	\$4,675,393	1.81%
Grand Total	\$213,873,734	\$224,495,903	87.01%

**Total General Fund:**

**258,006,553**

**Percentage of General Fund Budget:**

**87.01%**

# Ten Largest All Funds Budgets

Department	Adopted FY03	Proposed FY04	Percentage of Total
1 POLICE	\$89,690,279	\$99,784,566	18.64%
2 NON - DEPARTMENTAL	\$94,508,221	\$92,155,751	17.21%
3 FIRE	\$57,374,527	\$58,638,492	10.95%
4 SUN METRO	\$42,164,480	\$42,561,694	7.95%
5 AIRPORT	\$46,126,740	\$39,521,935	7.38%
6 SOLID WASTE MGMT	\$27,090,266	\$27,603,612	5.16%
7 STREET	\$27,552,923	\$26,870,745	5.02%
8 CITY/COUNTY HEALTH	\$21,424,559	\$21,732,527	4.06%
9 COMMUNITY DEV.	\$19,784,710	\$17,814,968	3.33%
10 PARKS/RECREATION	\$14,694,676	\$14,906,625	2.78%
<b>Grand Total</b>	<b>\$440,411,381</b>	<b>\$441,590,915</b>	<b>82.49%</b>

**Total All Funds:**

**535,330,881**

**Percentage of All Funds Budget:**

**82.49%**